PERFORMING ARTS WORKSHOP, INC. 
(A NOT-FOR-PROFIT CORPORATION)

FINANCIAL STATEMENTS 
WITH 
INDEPENDENT AUDITORS’ REPORT

FOR THE YEARS ENDED JUNE 30, 2013 AND 2012
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**JUNE 30, 2013**

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<th>Page</th>
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INDEPENDENT AUDITORS' REPORT

To the Board of Directors
Performing Arts Workshop, Inc.
(A Not-For-Profit Corporation)
San Francisco, California

Report on the Financial Statements

We have audited the accompanying statements of PERFORMING ARTS WORKSHOP (A Not-For-Profit Corporation), which comprise the statement of financial position, as of June 30, 2013 and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements. The prior year summarized comparative information has been derived from the Organization’s June 30, 2012 financial statements and our report, which was dated August 30, 2012, expressed an unqualified opinion on those financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to error or fraud.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the risks of material misstatement of the financial statements, whether due to error or fraud. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes
Auditor’s Responsibility (Continued)

evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Performing Arts Workshop, Inc. (A Not-For-Profit Corporation) as of June 30, 2013 and the changes in its net assets, functional expenses and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Côté & Company, APC

San Francisco, California
August 28, 2013
### PERFORMING ARTS WORKSHOP, INC.
(A NOT-FOR-PROFIT CORPORATION)

#### STATEMENT OF FINANCIAL POSITION

**JUNE 30, 2013**

(With Comparative Totals for 2012)

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 599,117</td>
<td>$ 47,480</td>
<td>$ 500</td>
<td>$647,097</td>
<td>$641,308</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>135,328</td>
<td>62,000</td>
<td>-</td>
<td>197,328</td>
<td>207,362</td>
</tr>
<tr>
<td>Inventory</td>
<td>639</td>
<td>-</td>
<td>-</td>
<td>639</td>
<td>738</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>5,706</td>
<td>-</td>
<td>-</td>
<td>5,706</td>
<td>7,322</td>
</tr>
<tr>
<td>Total current assets</td>
<td>740,790</td>
<td>109,480</td>
<td>500</td>
<td>850,770</td>
<td>856,730</td>
</tr>
<tr>
<td><strong>FIXED ASSETS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Furniture and fixtures</td>
<td>72,508</td>
<td>-</td>
<td>-</td>
<td>72,508</td>
<td>72,508</td>
</tr>
<tr>
<td>Machinery and equipment</td>
<td>63,117</td>
<td>-</td>
<td>-</td>
<td>63,117</td>
<td>60,545</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>63,555</td>
<td>-</td>
<td>-</td>
<td>63,555</td>
<td>63,555</td>
</tr>
<tr>
<td>Less accumulated depreciation</td>
<td>(131,320)</td>
<td>-</td>
<td>-</td>
<td>(131,320)</td>
<td>(111,046)</td>
</tr>
<tr>
<td>Total fixed assets</td>
<td>67,860</td>
<td>-</td>
<td>-</td>
<td>67,860</td>
<td>85,562</td>
</tr>
<tr>
<td><strong>OTHER ASSETS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deposits</td>
<td>3,326</td>
<td></td>
<td>-</td>
<td>3,326</td>
<td>3,326</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$ 811,976</td>
<td>$ 109,480</td>
<td>$ 500</td>
<td>$ 921,956</td>
<td>$ 945,618</td>
</tr>
</tbody>
</table>

| **LIABILITIES AND NET ASSETS** |              |                        |                        |      |      |
| **CURRENT LIABILITIES**      |              |                        |                        |      |      |
| Accounts payable            | $ 33,760     | -                      | -                      | $33,760 | $ 43,547 |
| Accrued vacation pay        | 34,228       | -                      | -                      | 34,228 | 29,831 |
| Total current liabilities   | 67,988       | -                      | -                      | 67,988 | 72,378 |

### NET ASSETS

|                        |              |                        |                        |      |      |
| Unrestricted - operations | 543,988     | -                      | -                      | 543,988 | 536,062 |
| Unrestricted - board designated | 200,000 | -                      | -                      | 200,000 | 200,000 |
| Temporarily restricted    | -            | 109,480                | -                      | 109,480 | 136,678 |
| Permanently restricted    | -            | -                      | 500                    | 500    | 500    |
| Total net assets          | 743,988      | 109,480                | 500                    | 853,968 | 873,240 |

**TOTAL LIABILITIES AND NET ASSETS** $811,976 $109,480 $500 $921,956 $945,618

The accompanying notes are an integral part of these financial statements.
PERFORMING ARTS WORKSHOP, INC.  
(A NOT-FOR-PROFIT CORPORATION)  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2013  
(With Comparative Totals for 2012)

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total (Summarized)</th>
</tr>
</thead>
<tbody>
<tr>
<td>REVENUES AND SUPPORT</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Government contracts</td>
<td>$ 704,043</td>
<td>$ 9,000</td>
<td>-</td>
<td>$ 713,043</td>
</tr>
<tr>
<td>Program service fees</td>
<td>125,146</td>
<td>-</td>
<td>-</td>
<td>125,146</td>
</tr>
<tr>
<td>Donations - foundations and corporations</td>
<td>59,200</td>
<td>167,000</td>
<td>-</td>
<td>226,200</td>
</tr>
<tr>
<td>Donations - individuals</td>
<td>73,044</td>
<td>-</td>
<td>-</td>
<td>73,044</td>
</tr>
<tr>
<td>Investment income</td>
<td>542</td>
<td>-</td>
<td>-</td>
<td>542</td>
</tr>
<tr>
<td>Refund - Unemployment Services Trust</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Sales, net of $99 and $256 in costs of sales in 2013 and 2012, respectively</td>
<td>122</td>
<td>-</td>
<td>-</td>
<td>122</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>203,198</td>
<td>(203,198)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total revenues and support</td>
<td>1,165,295</td>
<td>(27,198)</td>
<td>-</td>
<td>1,138,097</td>
</tr>
<tr>
<td>EXPENSES</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Artists-In-Schools</td>
<td>843,536</td>
<td>-</td>
<td>-</td>
<td>643,536</td>
</tr>
<tr>
<td>Artists-In-Communities</td>
<td>245,676</td>
<td>-</td>
<td>-</td>
<td>245,676</td>
</tr>
<tr>
<td>Advocacy</td>
<td>23,085</td>
<td>-</td>
<td>-</td>
<td>23,085</td>
</tr>
<tr>
<td>Total program expenses</td>
<td>912,897</td>
<td>-</td>
<td>-</td>
<td>912,897</td>
</tr>
<tr>
<td>Support services</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management</td>
<td>113,015</td>
<td>-</td>
<td>-</td>
<td>113,015</td>
</tr>
<tr>
<td>Fundraising</td>
<td>131,457</td>
<td>-</td>
<td>-</td>
<td>131,457</td>
</tr>
<tr>
<td>Total support services</td>
<td>244,472</td>
<td>-</td>
<td>-</td>
<td>244,472</td>
</tr>
<tr>
<td>Total expenses</td>
<td>1,157,369</td>
<td>-</td>
<td>-</td>
<td>1,157,369</td>
</tr>
</tbody>
</table>

INCREASE (DECREASE) IN NET ASSETS
7,926 (27,198) - (19,272) 7,596

NET ASSETS
Beginning of year
736,062 136,678 500 873,240 865,644
End of year
$ 743,988 $ 109,480 $ 500 $ 853,968 $ 873,240

The accompanying notes are an integral part of these financial statements.
## PERFORMING ARTS WORKSHOP, INC. (A NOT-FOR-PROFIT CORPORATION)

**STATEMENT OF FUNCTIONAL EXPENSES**

**FOR THE YEAR ENDED JUNE 30, 2013**

(With Comparative Totals for 2012)

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>Comparative 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total</td>
<td>Total</td>
</tr>
<tr>
<td></td>
<td>Artists-In-Schools</td>
<td>Artists-In-Communities</td>
</tr>
<tr>
<td>Salaries and wages</td>
<td>$369,836</td>
<td>$176,085</td>
</tr>
<tr>
<td>Payroll taxes</td>
<td>35,551</td>
<td>17,778</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>34,284</td>
<td>16,509</td>
</tr>
<tr>
<td><strong>TOTAL SALARIES AND RELATED</strong></td>
<td>439,671</td>
<td>210,372</td>
</tr>
<tr>
<td>Contracted services - artistic</td>
<td>128,580</td>
<td>700</td>
</tr>
<tr>
<td>Contracted services - administration</td>
<td>16,553</td>
<td>6,821</td>
</tr>
<tr>
<td>Dues and subscriptions</td>
<td>1,052</td>
<td>529</td>
</tr>
<tr>
<td>Fundraising</td>
<td>118</td>
<td>57</td>
</tr>
<tr>
<td>Hospitality</td>
<td>3,069</td>
<td>1,250</td>
</tr>
<tr>
<td>Insurance</td>
<td>2,787</td>
<td>1,341</td>
</tr>
<tr>
<td>Copier lease and reproduction</td>
<td>2,836</td>
<td>1,405</td>
</tr>
<tr>
<td>Office supplies</td>
<td>2,692</td>
<td>901</td>
</tr>
<tr>
<td>Travel and conferences</td>
<td>8,887</td>
<td>675</td>
</tr>
<tr>
<td>Staff professional development</td>
<td>897</td>
<td>432</td>
</tr>
<tr>
<td>Postage and delivery</td>
<td>803</td>
<td>299</td>
</tr>
<tr>
<td>Printing</td>
<td>237</td>
<td>4,688</td>
</tr>
<tr>
<td>Program expenses</td>
<td>893</td>
<td>278</td>
</tr>
<tr>
<td>Occupancy</td>
<td>20,000</td>
<td>9,108</td>
</tr>
<tr>
<td>Telephone</td>
<td>2,360</td>
<td>936</td>
</tr>
<tr>
<td>Office and miscellaneous</td>
<td>2,002</td>
<td>933</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES BEFORE DEPRECIATION</strong></td>
<td>633,247</td>
<td>240,725</td>
</tr>
<tr>
<td>Depreciation</td>
<td>10,289</td>
<td>4,951</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>$643,536</td>
<td>$245,676</td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of these financial statements.
PERFORMING ARTS WORKSHOP, INC.
(A NOT-FOR-PROFIT CORPORATION)
STATEMENTS OF CASH FLOWS
For the Years Ended June 30, 2013 and 2012

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>CASH FLOWS FROM OPERATING ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase (decrease) in net assets</td>
<td>$(19,272)</td>
<td>$ 7,596</td>
</tr>
<tr>
<td>Adjustments to reconcile increase (decrease) in net assets to net cash used in operating activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>20,273</td>
<td>20,424</td>
</tr>
<tr>
<td>(Increase) decrease in:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>10,034</td>
<td>130,415</td>
</tr>
<tr>
<td>Inventory</td>
<td>99</td>
<td>256</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>1,616</td>
<td>(2,394)</td>
</tr>
<tr>
<td>(Decrease) increase in:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>(9,787)</td>
<td>33,910</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>5,397</td>
<td>(7,411)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net cash flows provided by operating activities</td>
<td>8,360</td>
<td>182,796</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CASH FLOWS FROM INVESTING ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed assets purchased</td>
<td>(2,571)</td>
<td>(4,373)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CASH FLOWS FROM FINANCING ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NET INCREASE IN CASH</td>
<td>5,789</td>
<td>178,423</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CASH</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning of year</td>
<td>641,308</td>
<td>462,885</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>End of year</td>
<td>$647,097</td>
<td>$641,308</td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of these financial statements.
NOTE A — SIGNIFICANT ACCOUNTING POLICIES

The summary of significant accounting policies of Performing Arts Workshop, Inc. ("the Organization") is presented to assist in the understanding of the Organization's financial statements. The financial statements and notes are representations of the Organization’s management who is responsible for their integrity and objectivity.

Organizational Purpose

Performing Arts Workshop, Inc. is a not-for-profit organization dedicated to helping young people develop critical thinking, creative expression, and basic leaning skills through the arts.

Programs conducted by the Organization include:

Artists-in-Schools — process-oriented arts instruction to child development centers and public schools throughout the San Francisco Bay Area. Students served include English Language Learners and Special Education students.

Artists-in-Communities — tailored arts instruction in after-school programs, transitional housing facilities, and county community/court schools.

Advocacy — partnering with alliances, coalitions and membership organizations to advance arts education policy and make arts learning a reality for all young people.

Basis of Presentation

The financial statements have been prepared on the accrual basis of accounting in accordance with Financial Accounting Standards Board (FASB) ASC Topic 958-205, Not-for-Profit Entities — Presentation of Financial Statements. Under ASC Topic 958-205, the Organization is required to report information regarding its financial position and activities according to three classes of net assets:

Unrestricted net assets — The portion of net assets that are neither temporarily nor permanently restricted by donor-imposed stipulations.

Temporarily restricted net assets — The portion of net assets whose use by the Organization is limited by donor-imposed stipulations that either expire by the passage of time or can be fulfilled and removed by actions of the Organization.
NOTE A – SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Presentation (Continued)

Permanently restricted net assets – The portion of net assets whose use by the Organization is limited by donor-imposed stipulations that neither expire by the passage of time nor can be fulfilled or removed by actions of the Organization. Generally, the donors of these assets permit the Organization to use all or part of the income earned on any related investments for general or specific purposes.

Contributions

The Organization records contributions under FASB ASC Topic 958-605, Not-for-Profit Entities—Revenue Recognition. In accordance with ASC Topic 958-605, contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions. Under ASC Topic 958-605, such contributions are required to be reported as temporarily restricted support and are then reclassified to unrestricted net assets upon expiration of the donor restrictions.

Cash and Cash Equivalents

For the purposes of the statement of cash flows, cash and cash equivalents are defined as demand deposits at banks.

Inventory

Inventory, valued at cost, consists of books sold in the course of the Organization’s educational activities.

Fixed Assets

Equipment, furniture and fixtures, and leasehold improvements are stated at cost. Expenditures for small items and maintenance and repairs are charged to expenses as incurred.

Depreciation is computed on a straight-line basis over the estimated useful life of the related asset. The estimated useful lives of equipment, furniture and fixtures are three to five years.
NOTE A – SIGNIFICANT ACCOUNTING POLICIES (Continued)

Donated Services

The value of donated volunteer services is not reflected in the accompanying financial statements as there are no objective bases available by which to measure the value of such services. However, a substantial number of volunteers have donated significant amounts of their time to the Organization’s operations.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that effect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Functional Allocation of Expenses

The costs of providing the Organization's various programs and supporting services have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Comparative Financial Information

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Organization’s financial statements for the year ended June 30, 2012 from which the summarized information was derived.

Subsequent Events

Management has evaluated subsequent events through November 18, 2013, the date the financial statements were available to be issued.
PERFORMING ARTS WORKSHOP, INC.
(A NOT-FOR-PROFIT CORPORATION)
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2013

NOTE A – SIGNIFICANT ACCOUNTING POLICIES (Continued)

Income Taxes

The Organization is exempt from Federal income taxes under Internal Revenue Code Section 501 (c)(3) and from California Franchise taxes under Revenue and Taxation Code Section 23701d. The Organization has not been classified as a private foundation.

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Organization and recognize a tax liability or asset if the Organization has taken an uncertain position that more likely than not would not be sustained upon examination by the Internal Revenue Service or the Franchise Tax Board. Management has analyzed the tax positions taken by the Organization, and has concluded that, as of June 30, 2013, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability or asset or disclosure in the financial statements. The Organization is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in question. Management believes it is no longer subject to tax examinations for years prior to June 30, 2008.

NOTE B – FIXED ASSETS

An analysis of fixed assets at June 30, 2013 is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Cost</th>
<th>Acc/Dep</th>
<th>Book Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Furniture and fixtures</td>
<td>$72,508</td>
<td>$52,398</td>
<td>$20,110</td>
</tr>
<tr>
<td>Equipment</td>
<td>63,117</td>
<td>52,970</td>
<td>10,147</td>
</tr>
<tr>
<td>Leasehold Improvements</td>
<td>63,555</td>
<td>25,952</td>
<td>37,603</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$199,180</strong></td>
<td><strong>$131,320</strong></td>
<td><strong>$67,680</strong></td>
</tr>
</tbody>
</table>

NOTE C – CONCENTRATION OF RISK

The Organization maintains cash balances at one financial institution which is insured by the Federal Deposit Insurance Corporation (FDIC) up to $250,000. At June 30, 2013, the account balances at that institution exceeded the FDIC limit by $173,671.
NOTE D - LEASE COMMITMENTS

The Organization leases space on Tennessee Street in San Francisco for administrative and operating activities. The term of the lease is from June 1, 2007 to May 31, 2014. Lease expense was $2,491 per month through May 31, 2008 and increased to $2,566, $2,643, $2,722, $2,804, $2,888 and $2,974 per month for the years ended May 31, 2009 through May 31, 2014. Common area costs are $352 per month and will increase annually in conjunction with any increase in the landlord’s operating costs.

The future minimum lease commitments are as follows:

| June 30, 2014 | $36,590 |

NOTE E - TEMPORARILY RESTRICTED NET ASSETS

The temporarily restricted net assets are as follows:

Artists-In-Schools $67,000
Artists-In-Communities 2,480
Capital campaign feasibility study 40,000

$109,480

NOTE F - BOARD DESIGNATED NET ASSETS

In the fiscal year ended June 30, 2008 the Board voted to designate $200,000 of the Unrestricted Net Assets to provide a reserve for future operating and program activity.